The Future of Accounting in Canada: Talent, Trends and Transformation



The accounting profession in Canada is undergoing a rapid transformation. As new technologies disrupt traditional workflows and stakeholders demand greater transparency with investment decisions, today's accountants are finding themselves at the crossroads between compliance and strategy. Increasingly, jobs will reward those who are analytical, adaptable, and tech-savvy.

For CPA's and finance professionals, staying ahead of the curve means embracing change, developing new skills, and rethinking the role they play as key business advisors.

While accountants of the past were primarily number crunchers, today's employers are looking for professionals who can help drive the business forward. Accountants are increasingly being called on to give advice on business decisions, from forecasting to investment.

So where is the industry heading? Here's a look at the state of talent, trends and transformation — and how you can stay ahead of the curve.

## **The Talent Shortage**

A survey in 2024 found that 90 per cent of finance and accounting firm hiring managers were struggling to fill vacant positions due to a shortage of accountants in North America. With compliance risks increasing and burnout becoming more common, businesses across all industries were feeling the pressure.

Over the years, enrollment in CPA programs had also been declining. Reasons for the talent shortage include demographic shifts and retirements, the perception that the profession lacks innovation, and changing career preferences to industries offering higher salaries and more flexible working arrangements.

Addressing the accountant shortage involves a multi-faceted approach including the need to make the profession more attractive to students. Increased academic program funding is a start (along with a reduction in financial barriers for CPA candidates), along with redesigning accounting programs to attract younger and more tech-savvy students.

Flexible exam structures and increased online modules can help students complete CPA programs at a more flexible pace.

Despite the talent shortage, the demand for qualified accountants remains high. Staying current in a fast-changing profession requires a mix of technical and functional skills. Soft skills such as communication and critical thinking are also increasingly valued as many are in a position where they have to manage remote teams.

Staying ahead of the curve also means being in a state of ongoing professional development in order to stay relevant in an increasingly complex world.

One way for accountants to gain a competitive edge is to become an expert in Environmental, Social, and Governance (ESG) reporting. Accountants are uniquely positioned to verify, interpret, and present ESG-related data with the same rigor as financial reporting. In future roles, CPAs may serve as ESG assurance providers or sustainability consultants.

As Canada aligns with international reporting frameworks like IFRS S1 and S2, companies will need skilled professionals to guide them through the complexity of regulation.

## The Transformation of the Post-Pandemic Workplace

The future for Canadian accountants includes remote work and flexible working arrangements. The profession, once known for its rigid structure and long hours, is undergoing a seismic shift. Post-pandemic, the future of work is being fueled by changing work culture preferences, technological advancements and regulatory changes.

Remote work arrangements offer greater flexibility, allowing accountants to manage personal commitments more effectively. By embracing remote work, Canadian accounting firms can tap into a wider talent pool attracting qualified candidates from anywhere in the world.

Canadian accountants are also looking for more flexible work arrangements that fit their individual needs and preferences. Options include flexible hours, compressed work weeks and part-time work. The gig economy is also a trend finding its way into the accounting profession. It offers opportunities for both new and seasoned accountants but can have challenges including fluctuating income, lack of benefits and the need to be constantly out there hustling.

## **Technology is Reshaping the Profession**

From Al-powered tools to blockchain and cloud platforms, technology is no longer just a support system—it's becoming central to accounting. Tasks such as data entry, bank reconciliations and even basic audits are being automated. Cloud accounting has enabled real-time collaboration and 24/7 access to financials—crucial for hybrid and remote teams.

For professionals, this means moving from task execution to technology oversight and strategic insight. Businesses can use AI-driven financial management tools to handle routine tasks, allowing accountants to focus on more complex strategic work. Some organizations are using external support services to handle certain accounting functions. Outsourcing is also a way to free up in-house teams to focus on high-impact, more strategic work.

While still emerging, blockchain holds major potential for audit integrity, fraud prevention, and secure transactional records. As regulators begin to explore digital asset oversight, blockchain literacy may become essential for CPAs.

Accountants are handling sensitive financial data and must be aware of cybersecurity threats like phishing, ransomware, and data breaches. Firms are investing in cybersecurity training and tools, and CPAs may need to be involved in internal audits and IT risk management.

Despite current challenges, the future of accounting in Canada looks bright. It remains a dynamic, digital and purpose-driven profession. By embracing technology, deepening strategic skills and staying current with new regulations, Canada's accountants won't just survive the next wave of change – they'll thrive in it. By ensuring ongoing collaboration between industry leaders, policymakers and educators, Canada will ensure a modern and resilient profession is ready to face the future.